

Extra-ordinary Executive Committee Meeting 4 – 5 February 2013 Brussels, BELGIUM Meeting Report

Key Decisions and/or Follow-up Actions:

- 1. UNOPS was selected as new Trustee and the new Host of the Secretariat of the Cities Alliance.
- 2. In order to secure the funding needed for the transition, EXCO decided to approach identified members of the Cities Alliance through a direct appeal for financial support for the relocation. The Secretariat will prepare more detailed budget information, as well as a motivation and options for adjusting the transition plans, in preparation for this approach.
- 3. It was suggested that consideration be given to the next EXCO meeting being held in April 2013 in conjunction with the UN-Habitat Governing Council meetings.
- 4. Members agreed that an ambitious business plan as well as an Advocacy and/or Marketing plan is needed to expand the partnership and to raise additional resources.
- 5. Members requested that the Secretariat make the presentation on the targeting of urban poverty in middle income and low income countries available, and post on the Cities Alliance website.
- 6. The Secretariat's proposal to create a small working group of members to collaborate on the `MIC/LIC' issue was welcomed.
- 7. The Secretariat will continue developing a work programme for Habitat III and pursue bilateral consultations with CA members in the course of the 24th Governing Council of UN Habitat in April.
- 8. The Secretariat will prepare and circulate a revised plan and budget for the relocation, and the transition.

Date: 4-5 February 2013

Attendance: EXCO Chair: Roig (UCLG) and Saiz; Piegue, Maehara (Ministry of Foreign Affairs), Tirot (AFD) (France); Marré and Nagel (BMZ), Meinert (GIZ) (Germany); Bolnick and Keijzer (SDI); Atterhög (Sida) (Sweden); Clos, Badiane, Melin, Adrian (UN-Habitat); Allaoua, Stumpf (World Bank); Short (Policy Advisory Forum Chair); Cobbett (Secretariat)

Regrets: Philippines

(See Annex I for full list of Members and Observers participating in the meeting. As an Extraordinary Meeting of the Executive Committee, the meeting was open to all members of the Consultative Group.)

Venue: World Bank Brussels Office, Avenue Marnix, 17, 2nd floor - 1000 Brussels – Belgium

Day 1 (4 February)

Item 1: Opening and Welcome/Adoption of Agenda/Clearance of Previous Meeting Report

- a. The meeting Agenda was adopted.
- b. The October 2012 Hanoi EXCO Meeting Report was approved.

See Annex II for the final meeting agenda.

Item 2: Selection of CA Host

Presentation of findings and results of the report "Evaluating the Location and Hosting of the Cities Alliance Secretariat II: Detailed Assessment of Hosting Options" January 2013 included:

Terms of Reference Objectives

- To recommend a new host for the Cities Alliance Secretariat and Multi-Donor Trust Fund (MDTF); and
- > To define the roles and services required of the host.

Report Recommendations

- > The preferred hosting option is UNOPS.
- > The unanimous decision to relocate the Cities Alliance Secretariat to Brussels is confirmed.

Report Assessment

- > UNOPS offers superior fit for legal status, governance and HR platform criteria.
- UNOPS would meet international standards of fund management, fiduciary controls, and transparency supplemented by any additional standards agreed between UNOPS and EXCO / CG.
- Expectations, based on Cities Alliance members' indications, that substantive engagement of CA members would increase significantly with a UNOPS platform.
- > Hybrid option is considered too complex to implement and could add costs.
- > No material risks were identified with the UNOPS transfer that could not be managed.

Financial Implications of UNOPS Hosting the Cities Alliance

- *Hosting Fee:* Estimated to be \$800,000/yr. higher than with current host and programme size
- Other Operating Costs: Roughly equivalent with current arrangements, depending on staff composition
- > Transition / relocation Costs: US\$3.0m over two-and-a-half years (FY13-FY15), estimated
- Initial Funding Requirement (IFR): Up to US\$5.0m needed in new UNOPS MDTF before the transition to UNOPS can start (including some transition costs) Target Date 30 April 2013

Key Transition Actions and Milestones

- EXCO/CG to approve necessary revisions to CA Charter and a new CA Standard Operating Procedures Manual (SOP) – by March 31, 2013
- EXCO/CG to approve a handover agreement with WB, including transfer/use of intellectual property assets, and plans and budget approved for WB-CA staff to manage out CA business at WB by March 31, 2013. Handover agreement will be submitted to CG for comment prior to approval
- UNOPS establish new Multi-Donor Trust Fund and begin entering new Contribution Agreements with CA donors – agreements for IFR signed by April 30, 2013
- Completion of the IFR target by April 30, 2013
- New office lease signed and build-out underway by May 31, 2013
- EXCO / CG approve TORs for Brussels Secretariat to proceed with staffing transition by May 31, 2013
- > Target date for official commencement of Transition/ relocation July 1, 2013
- Transition substantially completed September 2013
- CA Brussels launch event October 2013

Decisions Requested at the 04 February 2013 EXCO Meeting

- Selection of Host Change of Secretariat Host from World Bank to UNOPS; Introduction of UNOPS as new Trustee
- 2. Commitments by Members to fund transition costs and FY14 Programme Budget
- 3. Confirm timing of contributions to achieve IFR by April 30, 2013

Member Discussion

Germany opened the discussion by congratulating the team on the report, but was of the opinion that it failed to cover what had been agreed in Hanoi. Rather than evaluate two options (GIZ and UNOPS), plus the hybrid, it delivered an argument for the UNOPS option. Germany would have preferred a more neutral and detailed report. Notwithstanding these comments, Germany fully backed and endorsed the proposal to select UNOPS, and reminded members why the CG had opted to move: (i) To remove any appearance of external influence and give the CA more independence and (ii) To strengthen CA membership; (iii) To improve the relevance and efficiency of the CA, (iv) To strengthen CA's international network, and link with other programmes, such as UN-Habitat and CEMR. With respect to supporting the costs of the transition, Germany hoped for a way forward through which the burden could be more equally shared amongst members.

The World Bank expressed its appreciation for the views of partners, but recused itself from the specific discussion of the report, clarifying that it was not taking a position on or responsibility for the report. The World Bank accordingly also recused itself from the EXCO's decision on selection of the host.

France and Sida both endorsed the recommendation of the report, but also associated themselves with German reservations about the scope of the report. In response to a direct question from Sida, Italian Co-operation confirmed that it cannot finance a member state, and strongly supported the selection of UNOPS.

As co-founder of the Cities Alliance with the World Bank, UN-Habitat advised the meeting that it was in the midst of a reform process. UN-Habitat viewed the Cities Alliance as a good strategic partner, a multistakeholder partnership with the special singularity of including local authorities, something that was most valued by UN Habitat. The partnership could make a major contribution to the Habitat III process. UN-Habitat welcomed the move to Brussels, and to UNOPS as Trustee and host of the Secretariat.

DECISION

UNOPS was selected as new Trustee of the Cities Alliance and Host of the Secretariat.

The discussion then moved onto the financial implications for the relocation from Washington to Brussels, decision points 2 and 3. The Evaluation Team clarified that the Initial Funding Requirement (IFR) was **up to** \$5.0m, which incorporates the immediate transition and relocation costs, over a period of two-and-a-half years. European donor members indicated that they had encountered difficulties in identifying sources of funds for the transition, in part because this was an extraordinary request that did not fit in easily with the normal budget processes. Sida indicated that it was now operating within a new set of budget procedures, which further complicated matters. Germany reiterated its appeal to the members to take a burden sharing approach to finance the transition, and suggested contributions of \$50,000 from developing country members, and a minimum of \$100,000 from donor countries. France indicated it was not able to add to its annual contribution but was happy for its annual contribution to be partially used for the transition. Italy indicated upcoming elections presented difficulties for finding additional funding, but could perhaps request more following the elections. Norway was not formally represented.

After a lively discussion, in which the Secretariat was also asked to discuss a `low road' scenario, a consensus emerged that the funds that were required for the transition were not of a particularly large magnitude, and that a political approach was more likely to generate a positive response than the normal budget mechanisms.

In response, the Secretariat indicated that it would re-evaluate transition costs with a view to reducing the overall IFR requirement, including with respect to lease duration, new hires, transition staffing, and use of operating budget out of the existing Multi Donor Trust Fund at the World Bank for transition purposes. The pace of the transition could also be adjusted. UNOPS clarified that it was self-financed and had no core funding of its own to support the Cities Alliance transition, although it was willing to be flexible, including for example with respect to the number of staff to be initially contracted and the length of the office lease.

Some members indicated that they would need to have (i) a more detailed budget and (ii) a range of options that could be considered. Although members understood that uncertainty over funding has the potential to delay the transition, there was broad interest in maintaining the current momentum.

UN Habitat, UCLG, SDI and South Africa signalled their continued support of the Cities Alliance as well. SDI reported on significant positive impacts for the urban poor as a result of catalytic support provided by Cities Alliance Country Programmes and urged CA members to help facilitate the move. South Africa indicated that it is exploring the possibility to increase its contribution and fully supports the move to Brussels, which makes good development sense. UN Habitat acknowledged that it was not in the best financial position and agreed with the need for the Cities Alliance to reinvigorate.

UCLG expressed concern about what seemed to be lack of political commitment, and foresaw a possible problem of timing in leaving the World Bank without a clear alternative plan. UCLG suggested there be a reality check on the cost of the transition, and warned of the danger of losing a year on the transition. While still supporting the move to UNOPS, it called on members to ensure that there would be sound financial means for relocation without jeopardising the work programme. South Africa emphasized the continued relevance of the Cities Alliance and the merit, in a developmental sense, in moving, while agreeing that the uncertainty about the transition and a loss of momentum posed risks for the Cities Alliance.

The World Bank reconfirmed that, as long as the mandate of the Cities Alliance is in line with its urban strategy and corporate priorities, it will remain engaged. The World Bank also repeated its previous explanations that, although its overall contribution of \$25 million from the Development Grant Facility was coming to an end, an application for continued funding from the Development Grant Funds of \$500,000 for the next three years has been submitted, but could not be promised.

Some members indicated that a political approach to identified Ministries would be the most likely route to achieve the desired result, with leading members of the Cities Alliance being requested to support such an approach. Germany in particular repeated its request for a "principle of equal responsibility" (with different amounts expected from Part II and Part I countries), but also requested that a letter from the co-founders (UN Habitat, UCLG and the World Bank) for political principals to facilitate their ability to raise funding. Such a fundraising effort would need to be accompanied by more detailed information and documentation regarding the transition plan. This would be taken up by the Secretariat immediately after the EXCO meeting, and once the Secretariat had provided the required budget details, and motivation for the request. UN Habitat and UCLG agreed to participate in such a letter. The World Bank indicated it would need to seek internal approval.

DECISION

In order to secure the funding needed for the transition, it was decided to approach all members of the Cities Alliance through a direct appeal for financial support for the relocation. The Secretariat will prepare more detailed budget information, as well as a motivation and options for adjusting the transition plans, in preparation for this approach, including different options for building up the Secretariat.

A political approached is required at the highest possible level, planning bilateral meetings if needed with key members of the partnership.

Presentation of timeline/critical path/next steps including:

- Formulation of Charter amendments
- Standard provisions for new UNOPS Multi-Donor Trust Fund (MDTF)
- Standard Operation Procedures (SOP) Manual
- Establish process for members to review and approve Charter amendments, MDTF standard provisions and SOP Manual

Members supported the recommendation from the Secretariat to move ahead with the next steps of the transition plan and try to keep if possible to the timeline presented in the Evaluation Report. The current evaluation team as well as other Secretariat team members will continue to contribute to the critical path processes. Germany suggested the need for additional information, including a business plan, the Standard Operating procedures (SOP). Germany would co-ordinate with Sweden and other European members, and compile a request for the necessary information.

Sida highlighted its own capacity constraints, but stressed the importance of the SOP and requested that sufficient time be given to members to properly review them.

ACTION

1. Members identified the need for a further meeting of EXCO for planning and budgeting for the transition, possibly during April. One option to be considered would be to hold the meeting in conjunction with the UN-Habitat Governing Council meetings. The Secretariat will prepare and circulate a revised plan and budget for the relocation, and the transition.

Day 2 (5 February)

Item 4: Member Policy Discussion chaired by Clare Short, Policy Advisory Forum Chair

Part One: Leveraging the CA Move Within Europe

Introductory remarks/ presentation by Jean-Christophe Adrian, UN-Habitat Resident Representative

Panel discussion:

Jean-Christophe Adrian, UN-Habitat Nico Keijzer, Slum Dwellers International (Netherlands) Sandor Sipos, World Bank Resident Representative Nestor Vega, Platforma European Member(s) of CA

Jean-Christophe Adrian initiated the discussion with a thought-provoking introduction, highlighting the continued deep-rooted anti-city bias that tends to highlight only the negative, slum conditions of developing country cities and urban areas. For example, the EU's Agenda for Change does not mention cities once, and its two priorities are food security and agriculture. While the EU does recognise urban development in its partnerships with countries such as China, Brazil, Mexico, the US and Canada, it is not convinced that urbanisation is good for developing countries.

The relocation to Brussels provides the Cities Alliance with an excellent opportunity to reinforce its slogan of "Cities Without Slums" with positive messages – "Cities are Engines of Growth", "More Urban Growth Means Less Rural Poverty," "Slums are a failure of policy, not poverty" etc.

The World Bank resident representative highlighted the diplomatic and political importance of Brussels, with the largest diplomatic corps and the third largest press corps in the world. Decisions taken in Brussels translate into national policies. While staying true to its objectives of strengthening and promoting the role of cities in poverty reduction, and in sustainable development, the Cities Alliance must be able to be opportunistic to fit into a fluid, dynamic and unpredictable agenda. There is no equivalent organisation in Brussels, so the Cities Alliance should not only find strategic partners but also find common ground with current priorities, seeking to influence the debate towards urbanisation, cities and poverty reduction.

The Cities Alliance is relocating to Brussels to launch a new phase in its history, and needs to reach out to NGOs, think tanks and universities as well as the private sectors to partner within and around Europe. The partnership must retain its outward, global focus, bring in civil society and cities, make space for the BRICS in our work programme while working to access funding and influence policy makers. However, members stressed that the Cities Alliance must be careful not to let potential funding distort the agenda.

Members agreed that an ambitious business plan as well as an Advocacy and/or Marketing plan are needed to expand the partnership and fundraise.

The Cities Alliance needs more global ambassadors and should rethink the Policy Advisory Forum. Members agreed that they need to bring the support of their own governments and networks to the table.

Part Two: Leveraging the Cities Alliance Move in Planning for Habitat III

- Introductory remarks/ presentation by Alioune Badiane, UN-Habitat
- Presentation by Rene Hohmann, Cities Alliance Secretariat

Panel discussion:

Emilia Saiz, UCLG Secretariat Alioune Badiane, UN-Habitat Franz Marré, BMZ Joel Bolnick, SDI

UN-Habitat presented an outline of the road to Habitat III in Istanbul, 2016. They will undertake a stocktaking exercise – the road from Habitat II (1996) to Habitat III – and develop a concept and vision for Habitat III (2016 -2036), which they see as intellectual/substantive; political/multilateral; and organisational. UN-Habitat is also seeking to appoint an "Urban Guru" to be appointed by the UN Secretary General, to take the lead on Habitat III and develop a set of global questions to lead the debate. UN-Habitat would also like to develop a Global Ambassadors programme and use existing local as well as national urban *fora* to raise awareness of Habitat III.

The presentation by the Cities Alliance Secretariat recommended the development of a Joint Work Programme with any interested members. It suggested using upcoming meeting milestones and focusing on three streams: 1.) Support to the Habitat III Preparation Process; 2) CA Positioning and Messaging in Supporting Habitat III by developing a number of key advocacy messages deriving from Habitat III preparation providing evidence and corresponding communication materials; and 3.) launch a Cities Forum in Brussels to use as a platform for substantive discussions on the cities agenda. Members suggested that the Secretariat use bilateral meetings with Members attending the Governing Council of UN Habitat in April 2013 to further develop a work programme.

Member Discussion

UCLG appreciated both presentations and admitted that they are struggling to cope with the demands of the SDGs, post 2015, and Habitat III. They have selected Habitat III as the most important process, and would like to raise the ideas of "sustainable citizenship" and the city-region. CG members need to do some networking within their own organisations to move the Cities Alliance message to the forefront.

UCLG liked the idea of a Cities Forum, but asked it be renamed "Friends of Cities Forum." Germany would like to move beyond the rural-urban debate and be strategic with Cities Alliance resources. It was suggested to review the new structure of the Cities Alliance, the business plan, and the staffing of the Secretariat to determine the best way to proceed for Habitat III. Members also need to engage more with the Secretariat.

SDI can be a useful voice in the Habitat III campaign. There is growing sense of frustration and disaffection amongst the slum dweller communities because governments are not listening to them – the negative can be made positive though Cities Alliance Country Programmes, for example.

UNEP suggested that the Cities Alliance capitalise on work already done, such as the Cities and Climate Change Joint Work Programme. It also informed on the current initiative between UN agencies to pool their expertise and create synergies among their city activities.

DECISION

The Secretariat will continue developing a work programme for Habitat III and pursue bilateral consultations with CA members in the course of the 24th Governing Council of UN Habitat in April.

Item 5: Update on Planning for Substantive Discussion on urban poverty/MIC/LIC debate

William Cobbett, Manager, Secretariat

This issue arose from a debate initiated by Sida, Norway and Germany, from the Hanoi meeting, and which the Secretariat was due to pursue. What was presented was an initial report, based – in part – on exchanges among the interested parties and, more recently, an event hosted by IIED in London and attended by the Secretariat, GIZ, DFID, Gates and Ford Foundations, SDI and others.

IIED has just produced "Urban Poverty in the Global South", a publication which shows how policy makers and development organisations underestimate urban poverty – and why this can lead to poor policies that fail to address injustice and inequality. The book also challenges the idea that economic growth alone can eliminate that poverty, as many successful economies show little sign of decreasing poverty in their urban centres. The Secretariat will provide members with a copy.

In summary, it was suggested that the debate about urban poverty, and between Middle and Low Income Countries, be undertaken with extreme caution and nuance. Much of the data on rural/urban poverty is unreliable; a significant number of the very poorest live in MICs, obscured by aggregated, national data, rather than disaggregated, local data.

For example, the source of urbanisation data, UNDESA, has consistently warned about the unreliability of its own data, often to no avail. Similarly, urban poverty data often underestimates and obscures poverty in the city and urban areas. The current definition of poverty – income deprivation – is misleading and too narrow. Using other indicators – such as under-five mortality rates – provides an additional and important indicator of measuring the level of urban poverty.

This is an important debate for the Cities Alliance, especially for the Country Programmes (CP), which are designed around citizenship, services and land markets. A key part of the CP approach, for example, is to work with SDI and local governments to generate original, local data. The SDI –UCLGA "Know Your City" campaign is another activity that will raise awareness of the very poor in the urban areas. Normally, the Secretariat would commission a consultant, but in this case proposes to work with interested members to develop a strategy for addressing this issue.

Member Discussion

Members welcomed the presentation and asked that it be summarised into a user-friendly format. They recognise the complexity of the issue and asked SDI to help frame the problem for the Cities Alliance.

Typically, there are two issues for donors – where is the biggest need and where can we achieve the most for our money?

Members also reflected that this debate is similar to the MDG debate; the poor know how poor they are, but we need reliable data and good analysis. As mentioned in the presentation, the *Know Your City* campaign and slum enumeration exercises both provide real data.

DECISIONS:

- Members requested that the Secretariat make the presentation on the targeting of urban poverty in middle income and low income countries available, and post on the Cities Alliance website.
- The Secretariat's proposal to create a small working group of members to collaborate on this issue was welcomed; and
- The Secretariat will therefore propose a MIC/LIC work programme and invite interested members to participate.

<u>ANNEX I</u>

List of Attendees

EXCO MEMBERS	<u>PARTICIPANT</u>	AFFILIATION
FRANCE	Mr. Etienne Piegue Ms. Emilie Maehara	Ministry of Foreign Affairs
	Mr. François Tirot	Agence Française de Développement
GERMANY	Mr. Franz Marré Ms. Almut Nagel	Federal Ministry for Economic Cooperation and Development (BMZ)
	Mr.Günter Meinert	Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)
SDI	Mr. Joel Bolnick Mr. Nico Keijzer	SDI Secretariat
Sida	Mr. Mikael Atterhög	Swedish International Development Agency
UCLG	Mr. Josep Roig Ms. Emilia Saiz	United Cities and Local Government
UN-HABITAT	Dr. Joan Clos Mr. Alioune Badiane Mr. Thomas Melin Mr. Jean-Christophe Adrian	UN-Habitat
WORLD BANK	Ms. Zoubida Allaoua Ms. Andrea Stumpf	World Bank
ADVOCACY PANEL	Ms. Clare Short	Retired Member of Parliament, UK
<u>PRESENTERS</u>	Mr. Jamie Simpson Mr. Sandor Sipos Mr. Nestor Vega	ICF GHK International World Bank Platforma
CONSULTATIVE GROUP	P MEMBERS	
ITALY	Ms. Loredana Stalteri Ms. Anna Zambrano	Ministry of Foreign Affairs – Development Cooperation

Final

METROPOLIS	Ms. Agnes Bickart	Metropolis
SOUTH AFRICA	Mr. Neville Chainee	Department of Human Settlements
UCLGA	Mr. Jean-Pierre Elong Mbassi	United Cities and Local Governments - Africa
OBSERVERS		
SWITZERLAND	Ms. Michelle Gysin	State Secretariat for Economic Affairs (SECO)
UNITED KINGDOM	Mr. Stephen Young	Department for International Development (DFID)
UNEP	Ms. Soraya Smaoun	United Nations Environment Programme (UNEP)
UNOPS	Mr. Vitaly Vanshelboim Ms. Mariacarmen Colitti Ms. Benedetta Audia Ms. Laura-Davina Kuen	UNOPS
	Mr. Erik Berg	Formerly Norwegian MFA
SECRETARIAT		
	Mr. William Cobbett Ms. Susanna Henderson Mr. Rene Hohmann Ms. Phyllis Kibui	Cities Alliance Secretariat

Mr. Kevin Milroy

ANNEX II



Cities Without Slums

Executive Committee Meeting 4-5 February 2013 AGENDA

Venue: World Bank Brussels Office, Avenue Marnix, 17, 2nd floor - 1000 Brussels - Belgium

	MONDAY, 4 February 2013				
14h00	Welcome Coffee/Tea (light snacks)	Venue: Brussels-3, Conference Room			
14h00 – 14h15	 Item 1: Opening and Welcome Josep Roig, Secretary General, UCLG and EXCO Chairperson ➢ Adoption of meeting Agenda ➢ Approval of meeting report - Hanoi – October 2012 	Handouts: Agenda; October 2012 EXCO Meeting Report			
14h15 – 15h15	 Item 2: Selection of CA Host Presentation of findings: Results of Evaluation Report Evaluation Team: Jamie Simpson, ICF GHK EXCO Member Discussion and decision 	Handout: Detailed Assessment of Hosting Options			
15h15 – 15h30	Coffee/Tea Break				
15h30 – 17h30	 Item 3: Transition Process Evaluation Team: Phyllis Kibui, Kevin Milroy, Secretariat; Jamie Simpson, ICF GHK Presentation of timeline/critical path/next steps including: Transition Costs Year 1 Core Contributions Initial Funding Requirement (IFR) Formulation of Charter amendments Standard provisions for new Multi-Donor Trust Fund (MDTF) Standard Operation Procedures (SOP) Manual Establish process for members to review Charter, Standard Provision and SOP Manual 	Handout: CA Charter			
17h30 – 17h45 18h00 - 20h00	Closing Remarks Josep Roig, Secretary General, UCLG and EXCO Chairperson Reception at the Council of European Municipalities and Regions (CEMR)	Venue: CEMR, Square de Meeûs 1			

TUESDAY, 5 February 2013				
9h00	Welcome Coffee/Tea (light snacks)	Venue: Brussels-3,		
		Conference Room		
9h00 – 9h15	Opening			
	Josep Roig, Secretary General, UCLG and EXCO Chairperson			
9h15 – 10h45	Item 4: Member Policy Discussion			
	Leveraging the CA move within Europe			
	Introductory remarks/ presentation by Jean-Christophe			
	Adrian, UN-Habitat Resident Representative			
	Panel discussion:			
	Jean-Christophe Adrian, UN-Habitat			
	Nico Keijzer , Slum Dwellers International (Netherlands)			
	Sandor Sipos, World Bank Resident Representative			
	Nestor Vega, Platforma			
	European Member(s) of CA			
	Member discussions facilitated by Clare Short (PAF			
	Chair)			
1045h – 11h00	Coffee/Tea Break			
11h00 – 12h30	Item 4 continued			
	Leveraging the Cities Alliance move in Planning for Habitat III			
	Introductory remarks/ presentation by Alioune			
	Badiane, UN-Habitat			
	 Introductory remarks/ presentation by Rene Hohmann, 			
	Cities Alliance Secretariat			
	Panel discussion:			
	Emilia Saiz, UCLG Secretariat			
	Alioune Badiane, UN-Habitat			
	Franz Marré, BMZ			
	Joel Bolnick, SDI			
	William Cobbett, Cities Alliance Secretariat			
	Member discussions facilitated by Clare Short (PAF			
	Chair)			
12h30 -13h00	Item 5: Update on Planning for Substantive Discussion on			
	urban poverty/MIC/LIC debate			
	William Cobbett, Manager, Secretariat			
	Member discussions facilitated by Clare Short (PAF			
	Chair)			
13h00 – 13h15	Closing Remarks			
	Josep Roig, Secretary General, UCLG and EXCO Chairperson			